# CELLMID (

### **AGM Presentation**

30 November 2020

ASX: CDY





#### **Forward looking statements**

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# CELLMID (



A health and beauty-tech business growing shareholder value through the global distribution and sales of its brands of differentiated, clinically validated anti-aging solutions

#### AGENDA

- Operational Progress
- Financial Overview
- Growth Strategy FY2021-FY2023
- Lyramid Divestment
- Outlook

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# **OPERATIONAL PROGRESS**



### FY2020 HIGHLIGHTS

#### FY2020 OPERATIONAL HIGHLIGHTS







### SUBSTANTIAL OPERATIONAL PROGRESS SINCE 2019

STRATEGY OBJECTIVES		efficiency	businesses
KEY MILESTONES ACHIEVED✓Geographic diversification with 	<ul> <li>production volumes</li> <li>✓ Improved efficiencies in manufacture, shipping and distribution</li> <li>✓ Reduced manufacturing cycle for évolis<sup>®</sup></li> <li>✓ Completed manufacturing feasibility in multiple sites</li> </ul>	<ul> <li>✓ Automated internal control and planning systems</li> <li>✓ Implemented integrated logistics, inventory and accounting management</li> <li>✓ Secured cost reduction in packaging across the board</li> <li>✓ Improved internal and third party logistics capabilities</li> </ul>	<ul> <li>✓ Completed preclinical and in vitro midkine studies in preparation for divestment of Lyramid</li> <li>✓ Completed asset evaluation and forward strategy for the midkine portfolio</li> <li>✓ In negotiations with potential acquisition partner</li> </ul>

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# FINANCIAL OVERVIEW



### PRODUCT REVENUE STABLE THROUGH COVID-19

AUD\$M	FY2020	FY2019
Revenue from Product Sales	7.48	7.39
Other Income	1.07	0.96
Gross Profit	4.95	5.25
Gross Profit Margin	66%	71%
Operating Expenses	(10.92)	(12.12)
EBITDA	(4.248)	(5.57)
Depreciation and Amortization	(0.52)	(0.15)
Net Interest Expense	(0.05)	(0.16)
Income Tax Expense	(0.09)	(0.02)
Net Loss After Tax	(4.907)	(5.910)
EPS	(5.04)	(7.77)

- **Stable revenue:** Product sale related revenue increased by 1% to \$7.48\* million in FY2020. Strong positive momentum in 1H FY2020 was capped in 2H due to COVID-19 business disruption.
- New distribution channels: During FY2020, 20 new distribution channels were established and expanded across premium beauty retailers, pharmacies and television shopping channels in Australia, USA, Japan, Europe and Asia.
- Switch to ecommerce: In FY2020, online sales accounted for a greater proportion of total consumer health sales including own websites and online retail partners.
- Net loss down 17% and progressing towards operational profitability: The consumer health business is expected to deliver further operational improvements in FY2021 with revenue growth in China, through online retailers, premium salons in the US and from expanded e-commerce in the USA and Australia.

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### **IMPROVED BALANCE SHEET**

AUD\$M	FY2020	FY2019
ASSETS		
Cash & Cash Equivalents	6.97	3.08
Trade & Other Receivables	1.87	2.28
Inventory	2.61	1.61
Other current assets	0.18	0.22
Plant & Equipment	0.76	0.80
Intangibles	1.76	1.76
Right of use asset	0.74	-
TOTAL ASSETS	14.89	9.79
LIABILITIES		
Trade & Other Payables	2.77	2.43
Provisions	0.35	0.22
Loans & Borrowings	1.25	1.29
Lease Liability	0.71	
TOTAL LIABILITIES	5.08	3.94
EQUITY		
Share Capital	56.06	47.77
Reserves	1.14	0.63
Accumulated Losses	(47.39)	(42.54)
TOTAL EQUITY	9.81	5.86

- Strong balance sheet: In FY2020, Cellmid raised a total of \$8.9 million, including \$6.3m in April 2020 and \$2.5m in October 2019, which boosted the end of year cash balance to \$6.97m (FY2019: \$3.08m).
- Investment in inventory: In FY2020, inventory increased to \$2.61m (FY2019: \$1.6m) in preparation for the expansion of distribution channels and expected future sales growth.
- Business model: Cellmid has low capital cost model as it does not invest directly in manufacturing and distribution facilities and has less than \$1 million in plant and equipment on the balance sheet.
- Intangible assets: Cellmid carries intangible assets of \$1.76 million, relating to the profit generating Japanese business.
- Increased working capital: Working capital up 88% to \$8.1m at the end of FY2020 (FY2019: \$4.3m)

### IMPROVING OPERATING CASHFLOW IN FY2020

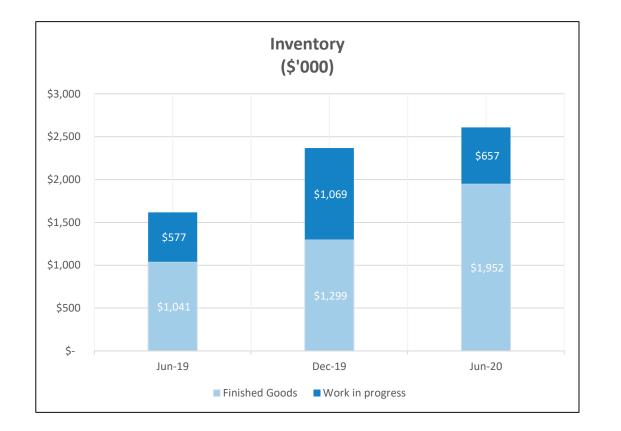
AUD\$M	FY2020	FY2019
Net Loss After Tax	(4.91)	(5.91)
Income Tax Expense	(0.09)	(0.02)
Depreciation and Amortization	(0.52)	(0.15)
Interest Expense	(0.05)	(0.15)
EBITDA	(4.25)	(5.57)
Working Capital Movements	(0.28)	(0.38)
Interest Income	0.02	0.08
Income Tax Expense	(0.09)	(0.02)
Other	0.59	0.23
Cashflow from Operating Activities	(4.01)	(5.67)
Cashflow from Investing Activities	-	(0.07)
Cashflow from Financing Activities	7.98	7.28
Net Increase in Cash	3.97	1.54

- Improving operating cashflow: In FY2020 operating cashflow improved by 29% and cash burn reduced to \$4.01 million. In Q1 FY2021, cash receipts were \$2.1 million and underlying operating cash outflows were \$2 million.
- **Strong cash balance:** The cash balance on 30 September 2020 was \$5.38 million and is expected to be sufficient to achieve growth and profitability targets for the consumer health business in FY2021.
- Improving terms for cashflow: Most recent distribution/retail agreements signed on terms that include partial or full upfront payment on order.

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### **GROWING INVENTORIES FOR NEW DISTRIBUTION CHANNELS**



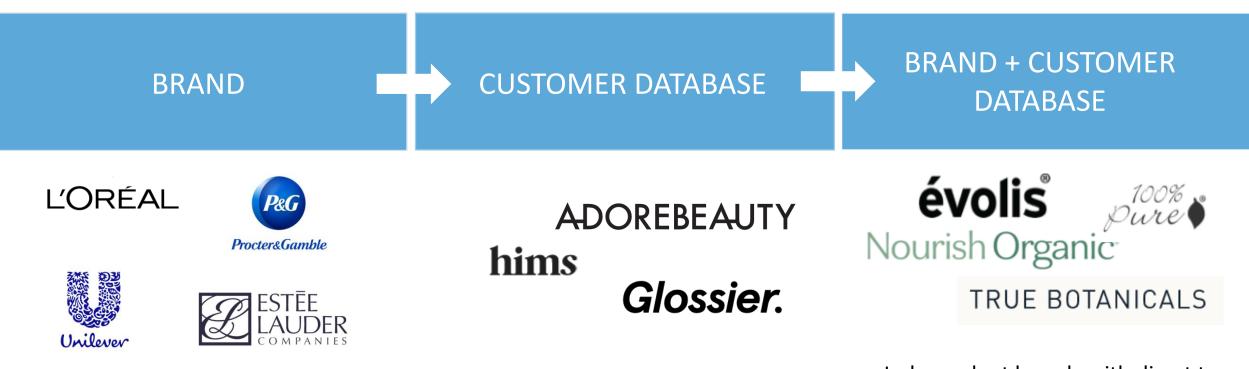
- **Investing in inventory:** In FY2020, inventories increased by \$1 million to \$2.61 million, primarily due to an increase in finished goods.
- **Pipeline building:** In 1H FY2020, Cellmid was preparing orders for expected sales in 2H. Due to the COVID-19 business disruption, a portion of these sales have been deferred to 1H FY2021.
- **Expansion in Europe and USA:** Cellmid received EU import permits in 2019 and is growing revenue through Douglas (Germany), QVC (UK, US and EU) and Amazon (US, with EU due to launch in November 2020). Inventory will be produced by the end of December for a 2021 launch with Tru Beauty in the US.
- New agreement in China: In 1H FY2021, Cellmid amended the distribution agreement with Aeon International to incorporate target orders for more efficient inventory management. The évolis<sup>®</sup> T-mall store is expected to open in December 2020 making évolis<sup>®</sup> available for cross border e-commerce shoppers in China for the first time.



# GROWTH STRATEGY FY2021 -FY2023



### SHIFTING VALUE DRIVERS IN BEAUTY



Traditional brands are losing market share online and offline to independent brands with differentiated, personalised and relatable message. The significant shift to ecommerce produced large online retailers that gained market share from traditional retail but they don't own the brands. Independent brands with direct to consumer business control their brand and their database. Brand is built on differentiated, efficacious products with natural ingredients.



### CELLMID'S THREE YEAR GROWTH STRATEGY: FY2021 to FY2023

1. GROW REVENUE

Grow recurring revenue by increasing direct customers organically, through partnerships and targeted acquisitions, grow geographic reach 2. ACHIEVE PROFITABILITY

Optimise deployment of capital by focusing on strong cashflow generating opportunities, reducing operational costs and taking advantage of economies of scale 3. FOCUS ON BRAND



Focus on product innovation leveraging expertise in hair and systems biology; perpetuate thought leadership in hair science, generate new intellectual property



### 1. GROW REVENUE THROUGH E-COMMERCE



2. Maintain portfolio of high quality, efficacious and differentiated products to nurture customer trust and loyalty

1. Build customer database costeffectively by utilising online B2B partnerships and affiliate programs PRODUCT C THE KE SUBSCRI AND TO RE

PRODUCT QUALITY IS THE KEY TO SUBSCRIPTIONS AND TO RECURRING REVENUE 3. Build direct relationship through social media, personalised messaging and value add content

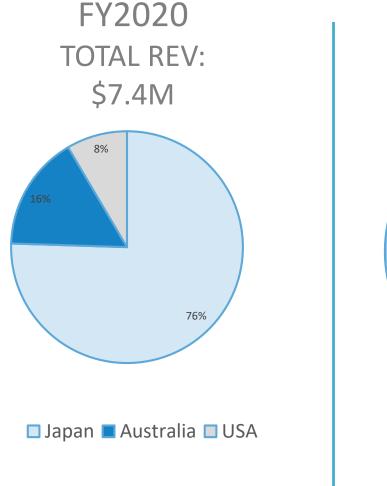
5. Promote subscription service and auto-renewal for repeat sales by providing incentives and nurturing returning customers

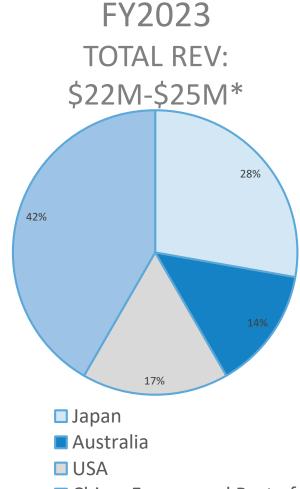
4. Increase brand awareness by engaging social influencers authentically



### **1. GROW REVENUE IN NEW GEOGRAPHIES**

FY2018 TOTAL REV: \$5.6M 75% 🗖 Japan 🔳 Australia 🔲 USA





China, Europe and Rest of Asia

\*Revenue projections are subject to risks and uncertainties and investors are reminded not to rely on projections unduly and without respect to these risks. The Company does not publish forecasts and may not release to the market information if any of the underlying assumptions change, whether improve or otherwise, in relation its projections. Revenue projections are subject to change. The revenue projections above are subject to the achievement of the material assumptions on slide 19.



### **1. REVENUE: UNDERLYING ASSUMPTIONS**

Distribution channels	<ul> <li>Exploit salon distribution in the USA - FY2021 onwards</li> <li>Launch Amazon Europe and Amazon Australia - FY2021</li> <li>Launch evolis T-mall store in China with Aeon and successfully execute on joint marketing strategy - FY2011 onwards</li> <li>Exploit Jo-Ju and Lexilis import permits in China with distribution partners - FY2021 onwards</li> <li>Launch masstige range online and with major mass retailer partner in the US only - FY2022</li> <li>Continue existing growth trajectory in Europe – FY2021 onwards</li> <li>Continue existing growth trajectory in Australian salon and pharmacy channels - FY2021 onwards</li> <li>Launch locally manufactured evolis branded products in Korea for TV shopping – FY2022</li> </ul>
New products	<ul> <li>Launch antiaging skincare range in Australia and Japan - FY2022</li> <li>Launch hair supplement in China, Japan, Australia and USA - FY2022</li> <li>Launch masstige product range in the US – FY2022</li> </ul>
Geographic expansion	<ul> <li>Korea: locally produced evolis branded products (export to other countries in the region)</li> <li>China: exploit existing evolis, Jo-Ju and Lexilis partnerships</li> <li>Europe: exploit existing Douglas, QVC relationships and add Amazon UK and Germany</li> </ul>
ecommerce	<ul> <li>Significant increase in ecommerce expenditure in Australia and the USA and investment in:         <ul> <li>Digital and social marketing</li> <li>Subscription programs</li> <li>Influencer strategy</li> <li>New content creation</li> <li>General marketing</li> </ul> </li> </ul>

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### 2. ACHIEVE PROFITABILITY

## Optimise capital deployment

- Invest in opportunities with strong cash generating potential
- Implement operational efficiencies through automated inventory, accounting and customer management systems

## Continue to improve supply chain

- More strategic ingredient sourcing to improve cost of goods
- Transition to sustainable packaging including biodegradable or recyclable materials

## Take advantage of economies of scale

- Continue to explore opportunities for large scale sourcing of ingredients and packaging
- Utilise multiple supply channels



### 3. FOCUS ON BRAND – INNOVATION AND NEW TECHNOLOGIES

Maintain leadership in hair biology through ongoing research and publications and new intellectual property

Grow product portfolio, launch anti-aging skin care range and supplements

Launch only first in class and/or best in class clinically validated anti-aging products - retain authenticity of brands



évolis<sup>®</sup> Jo-Ju<sup>®</sup> LEXILIS<sup>®</sup>



### **OUTLOOK: LYRAMID DIVESTMENT**

1. Cellmid is likely to retain patent and other intellectual property ownership

- A license between Lyramid and Cellmid will be agreed
- There will be a likely share of future IP revenue through royalties
- Lyramid will be responsible for the costs of research and development
- Lyramid will be responsible for the costs of patents

2. Currently negotiating with an overseas buyer with capacity to fund research and development

- Independent third party with no relationship to Cellmid or its officers
- Terms and structure are yet to be finalised, including any payments or future royalties
- Likely to acquire 100% of the shares in Lyramid (going concern)

3. Multiple benefits for Cellmid in the short and long term

- No further funding requirement, potential payment
- Share of any future upside
- No distraction from main business

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### **OUTLOOK: DIAGNOSTIC ASSETS**

**Supply Agreement:** Cellmid signed supply, introducer and distribution agreements for a range of SARS-CoV-2 antibody, antigen and PCR tests

**Test validation:** Wondfo SARS-CoV-2 antibody kits were successfully listed on the Australian Register of Therapeutic Goods (ARTG)

**New products:** Curating a strong portfolio of complementary diagnostic products including IgM/IgG split antibody, antigen and rapid PCR tests

**Markets:** Market opportunities may increase as the pandemic moves to its next stage; e.g. travellers to China require antibody and PCR testing from November 2020



### **OUTLOOK: FY2021 MILESTONES**

**Expand in China**: Increased market penetration and sales in China through cross border ecommerce, social commerce and import permits

**USA and Australia sales growth**: Through existing channels (Priceline, Amazon, Dermstore, Tru Beauty), new salon distribution partnerships and ecommerce

Japanese sales growth: Sales growth from increased export of heritage brands from Japan to other Asian markets

**Korea launch**: Launch of evolis in Korea through third party distributor

**Divestment of Lyramid:** Result of negotiations with potential acquisition partner

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